## HUMAN RESOURCES INDICATORS

| Total staff | 2018 | 2017 |
| :---: | :---: | :---: |
| TOTAL | 9,037 | 8,773 |
| - of which staff working within the company | 8,636 | 8,384 |
| - of which staff on secondment | 137 | 127 |
| - of which inactive staff | 401 | 389 |
| FULL-TIME EQUIVALENTS (FTE) | 8,798.7 | 8,525.33 |
| \% OF WOMEN IN THE COMPANY | 10.71 | 10.24 |

## Nationality of the personnel

| Belgian staff | 8,032 | 7,774.00 |
| :---: | :---: | :---: |
| Nationals of other European Union countries | 701 | 683.00 |
| Nationals of non-European Union countries | 304 | 316.00 |

## Variation of the staff members

| Hired (new employees) | 862 |
| :---: | :---: |
| Departure | . 598 |
| - of which accepted for retirement in the course of the year | 218 |

## Distribution of the personnel by category

| Workers | 6,393 | .6,236 |
| :---: | :---: | :---: |
| Employees + technical staff | 2,644 | 2,537 |

## Training

| Number of training hours | .360,944 | .375,277 |
| :---: | :---: | :---: |
| Number of people trained | 7,591 | 7,024 |
| \% of training cost in the total staff-related cost | 3.88\% | 3.91\% |



DISTRIBUTION OF THE PERSONNEL BY SENIORITY (IN \%)


